



International	\$	419	\$	738	(43.2%)	\$	1,304	\$	1,365	(4.5%)
Domestic		761		406	87.4%		1,307		(28)	4,767.9%
<b>Total</b>	<b>\$</b>	<b>1,180</b>	<b>\$</b>	<b>1,144</b>	3.1%	<b>\$</b>	<b>2,611</b>	<b>\$</b>	<b>1,337</b>	95.3%

**Earnings Per Basic and Diluted Share:**

	\$	0.06	\$	0.05		\$	0.12	\$	0.06
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**About SPAR Group**

SPAR Group is a global merchandising and marketing services company, providing a broad range of services to retailers, manufacturers and distributors around the world. With more than 50 years of experience, 25,000+ merchandising specialists around the world, an average of 200,000+ store visits a week and long-term relationships with some of the world's leading manufacturers and retail businesses.

For more information, please visit the SPAR Group's website at <http://www.sparinc.com>.

**Forward-Looking Statements**

This Press Release contains, and the above referenced recorded comments, will contain "forward-looking statements" within the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, made by, or respecting, SPAR Group, Inc. ("SGRP") and its subsidiaries (together with SGRP, "SPAR", "SPAR Group" or the "Company"), filed in a Current Report on Form 10-Q by SGRP with the Securities and Exchange Commission (the "SEC") on November 15, 2021. There also are forward-looking statements contained in SGRP's Annual Report on Form 10-K for its fiscal year ended December 31, 2020, as filed with the SEC on March 31, 2021, and SGRP's First Amendment to Annual Report on Form 10-K/A for the year ended December 31, 2020, as filed with the SEC on April 29, 2021 (as so amended, the "Annual Report"), in SGRP's amended definitive Proxy Statement respecting its Annual Meeting of Stockholders held on August 12, 2021, which SGRP filed with the SEC on July 20, 2021 (the "Proxy Statement"), and the SGRP's Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other reports and statements as and when filed with the SEC (including the Quarterly Report, the Annual Report and the Proxy Statement, the Information Statement, the Second Special Meeting Proxy/Information Statement, each a "SEC Report"). "Forward-looking statements" are defined in Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and other applicable federal and state securities laws, rules and regulations, as amended (together with the Securities Act and Exchange Act, the "Securities Laws").

The forward-looking statements made by the Company in this Press Release may include (without limitation) any expectations, guidance or other information respecting the pursuit or achievement of the Company's corporate strategic objectives, building upon the Company's momentum and strong foundation, leveraging compatible opportunities, growing the Company's client base, products and market position, and continuing to strengthen the Company's balance sheet, revenues and profitability. The Company's forward-looking statements also include, in particular and without limitation, those made in "Business", "Risk Factors", "Legal Proceedings", and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Annual Report. You can identify forward-looking statements in such information by the Company's use of terms such as "may", "will", "expect", "intend", "believe", "estimate", "anticipate", "continue", "plan", "project" or similar words or variations or negatives of those words.

You should carefully consider (and not place undue reliance on) the Company's forward-looking statements, risk factors and the other risks, cautions and information made, contained or noted in or incorporated by reference into this Press Release, the Annual Report, the Proxy Statement and the other applicable SEC Reports that could cause the Company's actual performance or condition (including its assets, business, clients, capital, cash flow, credit, expenses, financial condition, income, liabilities, liquidity, locations, marketing, operations, performance, prospects, sales, strategies, taxation or other achievement, results, risks, trends or condition) to differ materially from the performance or condition planned, intended, anticipated, estimated or otherwise expected by the Company (collectively, "expectations") and described in the information in the Company's forward-looking and other statements, whether express or implied. Although the Company believes them to be reasonable, those expectations involve known and unknown risks, uncertainties and other unpredictable factors (many of which are beyond the Company's control) that could cause those expectations to fail to occur or be realized or such actual performance or condition to be materially and adversely different from the Company's expectations. In addition, new risks and uncertainties arise from time to time, and it is impossible for the Company to predict these matters or how they may arise or affect the Company. Accordingly, the Company cannot assure you that its expectations will be achieved in whole or in part, that the Company has identified all potential risks, or that the Company can successfully avoid or mitigate such risks in whole or in part, any of which could be significant and materially adverse to the Company and the value of your investment in SGRP's Common Stock.

You should also carefully review the risk factors described in the Annual Report (See Item 1A – Risk Factors) and any other risks, cautions or information made, contained or noted in or incorporated by reference into the Annual Report, the Proxy Statement or other applicable SEC Report. All forward-looking and other statements or information attributable to the Company or persons acting on its behalf are expressly subject to and qualified by all such risk factors and other risks, cautions and information.

The Company does not intend or promise, and the Company expressly disclaims any obligation, to publicly update or revise any forward-looking statements, risk factors or other risks, cautions or information (in whole or in part), whether as a result of new information, risks or uncertainties, future events or recognition or otherwise, except as and to the extent required by applicable law.

**Contact:**

**Dave Mossberg**  
**(817) 310-0051**

**SPAR Group, Inc. and Subsidiaries**  
**Consolidated Statements of Income and Comprehensive Income (loss)**  
*(In thousands, except share and per share data)*  
(Unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
Net revenues	\$ 67,423	\$ 58,865	\$ 195,696	\$ 171,157
Cost of revenues	54,813	46,849	158,821	137,478
Gross profit	12,610	12,016	36,875	33,679
Selling, general and administrative expense	9,426	8,145	28,020	25,287
Depreciation and amortization	509	530	1,573	1,609
Operating income	2,675	3,341	7,282	6,783
Interest expense	124	169	402	482
Other (income), net	(137)	(143)	(208)	(201)
Income before income tax expense	2,688	3,315	7,088	6,502
Income tax expense	549	870	2,036	1,830
Net income	2,139	2,445	5,052	4,672
Net (income) attributable to non-controlling interest	(959)	(1,301)	(2,441)	(3,335)
Net income attributable to SPAR Group, Inc.	\$ 1,180	\$ 1,144	\$ 2,611	\$ 1,337
Basic and diluted income per common share:	\$ 0.06	\$ 0.05	\$ 0.12	\$ 0.06
Weighted average common shares – basic	21,295	21,110	21,248	21,108
Weighted average common shares – diluted	21,589	21,147	21,592	21,152
Net income	\$ 2,139	\$ 2,445	\$ 5,052	\$ 4,672
Other comprehensive income (loss):				
Foreign currency translation adjustments	\$ (1,352)	71	(2,696)	(3,908)
Comprehensive income	787	2,516	2,356	764
Comprehensive loss (income) attributable to non-controlling interest	(311)	(1,326)	(423)	(871)
Comprehensive income (loss) attributable to SPAR Group, Inc.	\$ 476	\$ 1,190	\$ 1,933	\$ (107)

**SPAR Group, Inc. and Subsidiaries**  
**Consolidated Balance Sheets**  
(In thousands, except share and per share data)

	September 30,	December 31,
	2021	2020
	(Unaudited)	
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 15,300	\$ 15,972
Accounts receivable, net	59,234	46,914
Prepaid expenses and other current assets	5,320	3,631
Total current assets	79,854	66,517
Property and equipment, net	3,043	2,795
Operating lease right-of-use assets	2,114	2,900
Goodwill	4,168	3,760
Intangible assets, net	2,430	2,255
Deferred income taxes	4,162	4,201
Other assets	1,940	1,601
Total assets	\$ 97,711	\$ 84,029
<b>Liabilities and equity</b>		
Current liabilities:		
Accounts payable	\$ 10,156	\$ 7,859
Accrued expenses and other current liabilities	22,369	18,745
Due to affiliates	3,716	3,775
Customer incentives and deposits	3,306	1,799
Lines of credit and short-term loans	13,828	9,329
Current portion of operating lease liabilities	1,048	1,398
Total current liabilities	54,423	42,905
Operating lease liabilities, less current portion	1,066	1,502
Long-term debt and other liabilities	1,000	1,000
Total liabilities	56,489	45,407

Commitments and contingencies – See Note 8

Equity:

SPAR Group, Inc. equity

Preferred stock, \$.01 par value: Authorized and available shares– 2,445,598 Issued and outstanding shares – None – Balance at September 30, 2021 and December 31, 2020

Common stock, \$.01 par value: Authorized shares – 47,000,000 Issued shares – 21,320,414 – Balance at September 30, 2021, and 21,122,312 – December 31, 2020

Treasury stock, at cost – 54,329 shares – Balance at September 30, 2021, and 1,697 shares – December 31, 2020

Additional paid-in capital

Accumulated other comprehensive loss

Retained earnings

Total SPAR Group, Inc. equity

Non-controlling interest

Total equity

Total liabilities and equity

	-	-
	<b>213</b>	211
	<b>(104)</b>	(2)
	<b>17,025</b>	16,645
	<b>(4,591)</b>	(3,913)
	<b>11,829</b>	9,218
	<b>24,372</b>	22,159
	<b>16,850</b>	16,463
	<b>41,222</b>	38,622
	<b>\$ 97,711</b>	<b>\$ 84,029</b>

