

SPAR Group, Inc. Reports Second Quarter 2024 Results

August 14, 2024

Strategic Transformation to Simplify Business Delivering Strong Results

AUBURN HILLS, Mich., Aug. 14, 2024 (GLOBE NEWSWIRE) -- **SPAR Group, Inc.** (NASDAQ: SGRP) ("SPAR," "SPAR Group" or the "Company"), a leading provider of merchandising, marketing, and distribution services today reported financial and operating results for the three and six months ended June 30, 2024.

Mike Matacunas, the Company's President and Chief Executive Officer, commented, "Our second quarter results reflect a focus on simplification and driving growth in the Americas, specifically the U.S. and Canada. Our revenues in the second quarter were up 37% in the ongoing U.S. business and 14% in Canada. In addition, we continued to divest in underperforming assets in the second quarter resulting in a one-time \$4.9 million capital gain and increasing our cash to \$22 million. Our financials are stronger than they have ever been in the history of the company and demand for our services is growing.

"The last three years have seen a transformation of this business from a complex, joint-venture based, legally mired, trapped cash, hard to understand company to a focused, simplified, financially solid, cash-rich, growing enterprise. At the same time, we have delivered value to our shareholders, expanded our client base and energized the organization. In effect, we changed two wheels of the car at the same time and I couldn't be prouder of this team," said Mike Matacunas, Chief Executive Officer.

"Lastly, we do not have an update on our 'go private' announcement from June 5th other than to confirm this process remains underway and we will communicate when appropriate," concluded Matacunas.

Second Quarter 2024 Highlights

- Net revenues of \$57.3 million, primarily comprised of \$54.0 million from the Americas segment
- Closed divestitures of China and Brazil
- Gross profit was \$11.0 million, or 19.2% of revenues.
- Gain on selling businesses of \$4.9 million
- Net income attributable to SPAR Group, Inc. of \$3.6 million, or \$0.15 per diluted share, up 467%.
- Repurchased 1 million shares under our Board-approved share buyback program.

Six Months 2024 Highlights

- Net revenues of \$126.0 million, primarily comprised of \$108.7 million from the Americas segment (86%).
- Gross profit was \$23.5 million, or 18.7% of revenues.
- Net gains on selling businesses of \$12.1 million.
- \$11 million increase in cash since year-end 2023
- Net income attributable to SPAR Group, Inc. of \$10.3 million, or \$0.43 per diluted share.

Financial Position as of June 30, 2024

The Company's total worldwide liquidity at the end of the quarter was \$33.4 million, with \$21.7 million in cash and cash equivalents and \$11.8 million of unused availability as of June 30, 2024. For the six months ended June 30, 2024, net cash provided by operating activities was \$170 thousand. The Company ended the quarter with net working capital of \$24.8 million on June 30, 2024.

Conference Call

The Company will conduct a conference call today at 10:00 a.m. Eastern Time to discuss financial and operating results for the period ended June 30, 2024. To access the call live by phone, dial 1-833-630-1542 (Domestic) and 1-412-317-1821 (International) and ask for the SPAR Group call at least 10 minutes prior to the start time. A telephonic replay will be available through August 21, 2024, by calling 1-877-344-7529 using passcode ID 3263044# A webcast of the call will also be available live and for later replay on the Company's Investor Relations website at https://investors.sparinc.com/events-and-presentations.

About SPAR Group, Inc.

SPAR Group is a leading merchandising and marketing services company, providing a broad range of services to retailers, manufacturers, and distributors. With more than 50 years of experience, the company distinguishes itself from the competition by offering flexible, scalable and innovative solutions to some of the world's leading brands and retailers. For more information, please visit the SPAR Group's website at http://www.sparinc.com.

Cautionary Note Regarding Forward-Looking Statements

This Press Release contains, and the above referenced recorded comments, will contain "forward-looking statements" within the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, made by, or respecting, SPAR Group, Inc. ("SGRP") and its subsidiaries (together with SGRP, "SPAR", "SPAR Group" or the "Company"), filed in an Annual Report on Form 10-K by SGRP with the Securities and Exchange

Commission (the "SEC") for its fiscal year ended December 31, 2023, and SGRP's Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other reports and statements as and when filed with the SEC (including the Quarterly Report, the Annual Report and the Proxy Statement, the Information Statement, the Second Special Meeting Proxy/Information Statement, each a "SEC Report"). "Forward-looking statements" are defined in Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and other applicable federal and state securities laws, rules and regulations, as amended (together with the Securities Act and Exchange Act, the "Securities Laws").

The forward-looking statements made by the Company in this Press Release may include (without limitation) any expectations, guidance or other information respecting the pursuit or achievement of the Company's corporate strategic objectives. The Company's forward-looking statements also include, in particular and without limitation, those made in "Business", "Risk Factors", "Legal Proceedings", and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Annual Report. You can identify forward-looking statements in such information by the Company's use of terms such as "may", "will", "expect", "intend", "believe", "estimate", "anticipate", "continue", "plan", "project" or similar words or variations or negatives of those words.

You should carefully consider (and not place undue reliance on) the Company's forward-looking statements, risk factors and the other risks, cautions and information made, contained or noted in or incorporated by reference into this Press Release, the Annual Report, the Proxy Statement and the other applicable SEC Reports that could cause the Company's actual performance or condition (including its assets, business, clients, capital, cash flow, credit, expenses, financial condition, income, liabilities, liquidity, locations, marketing, operations, performance, prospects, sales, strategies, taxation or other achievement, results, risks, trends or condition) to differ materially from the performance or condition planned, intended, anticipated, estimated or otherwise expected by the Company (collectively, "expectations") and described in the information in the Company's forward-looking and other statements, whether expressed or implied. Although the Company believes them to be reasonable, those expectations involve known and unknown risks, uncertainties, and other unpredictable factors (many of which are beyond the Company's control) that could cause those expectations to fail to occur or be realized or such actual performance or condition to be materially and adversely different from the Company's expectations. In addition, new risks and uncertainties arise from time to time, and it is impossible for the Company to predict these matters or how they may arise or affect the Company. Accordingly, the Company cannot assure you that its expectations will be achieved in whole or in part, that the Company has identified all potential risks, or that the Company can successfully avoid or mitigate such risks in whole or in part, any of which could be significant and materially adverse to the Company and the value of your investment in SGRP's Common Stock.

You should also carefully review the risk factors described in the Annual Report (See Item 1A – Risk Factors) and any other risks, cautions or information made, contained or noted in or incorporated by reference into the Annual Report, the Proxy Statement or other applicable SEC Report. All forward-looking and other statements or information attributable to the Company or persons acting on its behalf are expressly subject to and qualified by all such risk factors and other risks, cautions and information.

The Company does not intend or promise, and the Company expressly disclaims any obligation, to publicly update or revise any forward-looking statements, risk factors or other risks, cautions or information (in whole or in part), whether as a result of new information, risks or uncertainties, future events or recognition or otherwise, except as and to the extent required by applicable law.

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- Financial Statements Follow -

SPAR Group, Inc. and Subsidiaries Condensed Consolidated Statements of Income (unaudited)

(In thousands, except per share data)

	 Three Months Ended June 30		Six Months E June 30			
	 2024	2023		2024	2023	
Net revenues	\$ 57,290 \$	65,936	\$	125,984 \$	130,316	
Related party - cost of revenues	-	1,682		-	3,179	
Cost of revenues	 46,297	51,158		102,448	99,903	
Gross profit	10,993	13,096		23,536	27,234	
Selling, general and administrative expense	9,541	10,605		19,158	21,061	
Gain on sale of business	(4,919)	-		(12,076)	-	
Depreciation and amortization	 478	494		989	1,026	
Operating income	5,893	1,997		15,465	5,147	
Interest expense	567	478		1,097	868	
Other expense (income), net	 (296)	(125)		(288)	(183)	
Income before income tax expense	5,622	1,644		14,656	4,462	
Income tax expense	 1,547	538		3,401	1,579	

Net income	4,075	1,106	11,255	2,883
Net (income) loss attributable to non-controlling interest	 (448)	(467)	(1,002)	(1,378)
Net income (loss) attributable to SPAR Group, Inc.	\$ 3,627 \$	639	\$ 10,253 \$	1,505
Basic income per common share attributable to SPAR Group, Inc.	0.15	0.03	0.43	0.06
Diluted income per common share attributable to SPAR Group, Inc.	\$ 0.15 \$	0.03	\$ 0.43 \$	0.06
Weighted-average common shares outstanding- basic	23,786	23,250	23,670	23,182
Weighted-average common shares outstanding – diluted	24.010	23.392	23.873	23.337

SPAR Group, Inc. and Subsidiaries Condensed Consolidated Balance Sheets (unaudited)

(In thousands, except share and per share data)

Assets: Cash and cash equivalents \$ 21,695 \$ 10,719 Accounts receivable, net 37,963 59,776 Prepaid expenses and other current assets 61,775 76,104 Total current assets 61,775 76,104 Property and equipment, net 2,467 2,871 Operating lease right-of-use assets 1,154 2,323 Goodwill 1,233 1,382 Intangible assets, net 1,293 4,687 Oberaced income taxes 1,029 4,687 Other assets 1,049 4,687 Other assets 1,049 4,687 Other assets 7,081 9,082 Total assets 7,082 9,082 Exercit liabilities Accounts payable 5,73 1,584 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 5,643 15,274 Due to affiliates 3,645 1,564 Current portion of operating lease liabilities 4,54 1,563		une 30 2024	Dec	December 31, 2023	
Cash and cash equivalents \$ 21,695 \$ 10,719 Accounts receivable, net 37,963 59,776 Prepaid expenses and other current assets 61,775 76,109 Total current assets 61,775 76,109 Property and equipment, net 2,467 2,871 Operating lease right-of-use assets 1,154 2,233 Goodwill 1,154 2,323 Intangible assets, net 718 1,180 Deferred income taxes 1,029 4,687 Other assets 1,029 4,687 Other assets 70,025 90,281 Itabilities and equity 7,211 9,025 Current liabilities 7,211 9,488 Accrued expenses and other current liabilities 5,643 1,5274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 482 1,163 Current portion of operating lease liabilities 36,942 4,856 Operating lease liabilities, net of current portion <th>Assets:</th> <th></th> <th></th> <th></th>	Assets:				
Accounts receivable, net 37,963 59,766 Prepaid expenses and other current assets 2,117 5,614 Total current assets 61,775 76,009 Property and equipment, net 2,467 2,807 Operating lease right-of-use assets 1,154 2,323 Goodwill 1,238 1,382 Intangible assets, net 718 1,808 Oberered income taxes 1,029 4,680 Other assets 1,024 1,729 Total assets 7,0025 90,281 Liabilities and equity Current liabilities Accrued expenses and other current liabilities 7,211 9,488 Accrued expenses and other current liabilities 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,101 Long-term debt 39,325 50,035 <	Current assets:				
Prepaid expenses and other current assets 2,117 5,614 Total current assets 61,775 76,109 Property and equipment, net 2,467 2,871 Operating lease right-of-use assets 1,154 2,232 Goodwill 1,238 1,382 Integrating lease right-of-use assets 718 1,882 Integrating leases right-of-use assets 7,822 4,862 Oberred income taxes 1,029 4,687 Other assets 1,029 4,687 Other assets 7,0025 90,281 Total assets Accounts payable 7,211 9,488 Accounts payable 5,643 15,274 Due to affiliates 623 3,205 Quest offiliates 623 3,205 Lines of credit and short-term loans 18,442 1,753 Lines of credit and short-term loans 18,442 1,753 Current portion of operating lease liabilities 36,942 48,565 Operating lease liabilities, net of current portion 623 3,205	Cash and cash equivalents	\$ 21,695	\$	10,719	
Total current assets 61,775 76,108 Property and equipment, net 2,467 2,871 Operating lease right-of-use assets 1,154 2,323 Goodwill 1,238 1,382 Intangible assets, net 718 1,180 Deferred income taxes 1,029 4,687 Other assets 1,644 1,729 Total assets 7,025 9,028 Liabilities and equity 7,211 9,488 Current liabilities 7,211 9,488 Accounts payable 7,211 9,488 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 36,942 45,651 Total current liabilities, net of current portion 672 1,160 Long-term debt 39,325 50,035 Commitments and contingencies 39,325 5	Accounts receivable, net	37,963		59,776	
Property and equipment, net 2,467 2,871 Operating lease right-of-use assets 1,154 2,323 Goodwill 1,238 1,328 Intangible assets, net 7718 1,180 Deferred income taxes 1,029 4,687 Other assets 1,644 1,729 Total assets \$70,025 \$90,281 Liabilities and equity Current liabilities Accounts payable 7,211 \$9,488 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 482 1,163 Total current liabilities, net of current portion 672 1,164 Long-term debt 39,325 50,035 Commitments and contingencies 39,325 50,035 Commitments and contingencies 29,380 28,226 Non-controlling	Prepaid expenses and other current assets	 2,117		5,614	
Operating lease right-of-use assets 1,154 2,323 Goodwill 1,238 1,382 Intangible assets, net 778 1,180 Deferred income taxes 1,029 4,687 Other assets 1,644 1,729 Total assets 70,025 90,281 Liabilities and equity Current liabilities Accounts payable 7,211 9,488 Accounts payable 7,211 9,488 Accrued expenses and other current liabilities 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 36,942 48,565 Operating lease liabilities, net of current portion 623 3,035 Total current liabilities, net of current portion 627 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Excektholders' equity attributable to SPAR Group, Inc. 29,380 28,226 <tr< td=""><td>Total current assets</td><td>61,775</td><td></td><td>76,109</td></tr<>	Total current assets	61,775		76,109	
Goodwill 1,238 1,382 Intangible assets, net 718 1,180 Deferred income taxes 1,029 4,687 Other assets 1,644 1,729 Total assets 70,025 90,281 Liabilities and equity Urrent liabilities: Accounts payable 7,211 9,488 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 39,325 50,035 Commitments and contingencies 39,325 50,035 Stockholders' equity: 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Property and equipment, net	2,467		2,871	
Intangible assets, net 718 1,180 Deferred income taxes 1,029 4,687 Other assets 1,644 1,729 Total assets 70,025 90,281 Liabilities and equity Current liabilities: Accounts payable 7,211 9,488 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total slabilities 39,325 50,035 Commitments and contingencies 39,325 50,035 Stockholders' equity: 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity attributable to SPAR Group, Inc. 29,380 28,226	Operating lease right-of-use assets	1,154		2,323	
Deferred income taxes 1,029 4,687 Other assets 1,644 1,729 Total assets 7,025 90,281 Liabilities and equity Current liabilities Accounts payable 7,211 9,488 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 39,325 50,035 Stockholders' equity: 29,380 28,265 Non-controlling interest 1,320 12,020 Non-controlling interest 30,700 40,246	Goodwill	1,238		1,382	
Other assets 1,644 1,729 Total assets 7,0,025 90,281 Liabilities and equity Current liabilities Accounts payable 7,211 9,488 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 482 1,163 Total current liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 5 5 Stockholders' equity: 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity attributable to SPAR Group, Inc. 30,700 40,246	Intangible assets, net	718		1,180	
Total assets 70,025 90,281 Liabilities and equity Current liabilities: Accounts payable 7,211 9,488 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Cong-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 39,325 50,035 Stockholders' equity: 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Deferred income taxes	1,029		4,687	
Liabilities and equity Current liabilities: 7,211 9,488 Accounts payable 5,643 15,274 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Cong-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 39,325 50,035 Stockholders' equity attributable to SPAR Group, Inc. 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Other assets	 1,644		1,729	
Current liabilities: Accounts payable \$ 7,211 \$ 9,488 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 482 1,163 Total current liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 39,325 50,035 Commitments and contingencies 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Total assets	\$ 70,025	\$	90,281	
Accounts payable \$ 7,211 \$ 9,488 Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 5 5 Stockholders' equity: 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Liabilities and equity				
Accrued expenses and other current liabilities 5,643 15,274 Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 482 1,163 Total current liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 5 50,035 Stockholders' equity: 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Current liabilities:				
Due to affiliates 623 3,205 Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 482 1,163 Total current liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 50,035 Stockholders' equity: 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Accounts payable	\$ 7,211	\$	9,488	
Customer incentives and deposits 4,541 1,905 Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 482 1,163 Total current liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 50,035 Stockholders' equity: 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Accrued expenses and other current liabilities	5,643		15,274	
Lines of credit and short-term loans 18,442 17,530 Current portion of operating lease liabilities 482 1,163 Total current liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies 5 Stockholders' equity: 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Due to affiliates	623		3,205	
Current portion of operating lease liabilities 482 1,163 Total current liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies Stockholders' equity: Total stockholders' equity attributable to SPAR Group, Inc. 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Customer incentives and deposits	4,541		1,905	
Total current liabilities 36,942 48,565 Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies Stockholders' equity: Total stockholders' equity attributable to SPAR Group, Inc. 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Lines of credit and short-term loans	18,442		17,530	
Operating lease liabilities, net of current portion 672 1,160 Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies Stockholders' equity: Stockholders' equity attributable to SPAR Group, Inc. 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Current portion of operating lease liabilities	 482		1,163	
Long-term debt 1,711 310 Total liabilities 39,325 50,035 Commitments and contingencies Stockholders' equity: Stockholders' equity attributable to SPAR Group, Inc. 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Total current liabilities	36,942		48,565	
Total liabilities 39,325 50,035 Commitments and contingencies Stockholders' equity: Total stockholders' equity attributable to SPAR Group, Inc. 29,380 28,226 Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Operating lease liabilities, net of current portion	672		1,160	
Commitments and contingencies Stockholders' equity: Total stockholders' equity attributable to SPAR Group, Inc. Pon-controlling interest Total stockholders' equity Total stockholders' equity Total stockholders' equity Total stockholders' equity	Long-term debt	 1,711		310	
Stockholders' equity:Total stockholders' equity attributable to SPAR Group, Inc.29,38028,226Non-controlling interest1,32012,020Total stockholders' equity30,70040,246	Total liabilities	39,325		50,035	
Total stockholders' equity attributable to SPAR Group, Inc.29,38028,226Non-controlling interest1,32012,020Total stockholders' equity30,70040,246	Commitments and contingencies				
Non-controlling interest 1,320 12,020 Total stockholders' equity 30,700 40,246	Stockholders' equity:				
Total stockholders' equity 30,700 40,246	Total stockholders' equity attributable to SPAR Group, Inc.	29,380		28,226	
	Non-controlling interest	 1,320		12,020	
Total liabilities and stockholders' equity \$ 70,025 \$ 90,281	Total stockholders' equity	 30,700		40,246	
	Total liabilities and stockholders' equity	\$ 70,025	\$	90,281	

SPAR Group, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (unaudited)

(In thousands)

Six Months Ended June 30

	2024	2023
<u> </u>		
\$	11,255	\$ 2,883

Net income

Adjustments to reconcile net income to net cash provided by operating activities		
Depreciation and amortization	989	1,026
Amortization of operating lease right-of-use assets	310	256
Provision for expected credit losses	89	38
Deferred income tax expense	3,656	111
Gain on sale of business	(12,076)	-
Share-based compensation expense	256	134
Changes in operating assets and liabilities:		
Accounts receivable, net	(9,766)	1,205
Prepaid expenses and other current assets	(2,620)	3,118
Accounts payable	1,992	(803)
Operating lease liabilities	(310)	(256)
Accrued expenses, other current liabilities, due to affiliates and customer incentives and deposits	6,395	(968)
Net cash provided by operating activities	 170	6,744
Cash flows from investing activities		
Purchases of property and equipment	(781)	(717)
Cash transferred in the sale of a business	(5,637)	-
Proceeds from the sale of joint ventures	 17,380	
	10,962	(717)
Net cash provided by (used in) investing activities		
Cash flows from financing activities		
Borrowings under line of credit	69,117	47,340
Repayments under line of credit	(64,044)	(50,003)
Proceeds from term debt	26	-
Repurchases of common stock	(1,800)	-
Payments of notes to seller	(1,843)	-
Payments to acquire noncontrolling interests	(250)	(473)
Dividend on noncontrolling interest	(1,315)	(1,196)
Net cash used in financing activities	(109)	(4,332)
Effect of foreign exchange rate changes on cash	 (48)	(124)
Net change in cash, cash equivalents and restricted cash	 10,976	 1,571
Cash, cash equivalents at beginning of period	 10,719	 9,345
Cash, cash equivalents at end of period	\$ 21,695	\$ 10,916

SPAR Group, Inc. and Subsidiaries Segment Information (unaudited)

(In thousands)

	Three Months Ended June 30			Six Months Ended June 30			
	2024	2023		2024	2023		
Net Revenues:							
Americas	\$ 54,041 \$	52,083	\$	108,696 \$	100,661		
APAC	3,249	5,658		9,011	11,758		
EMEA	 0	8,195		8,277	17,897		
Total net revenues	\$ 57,290 \$	65,936	\$	125,984 \$	130,316		
Operating income:							
Americas	\$ 6,071 \$	2,038	\$	15,573 \$	4,553		
APAC	(178)	(97)		(407)	(289)		
EMEA	 -	56		299	883		
Total operating income	\$ 5,893 \$	1,997	\$	15,465 \$	5,147		

Reconciliation of GAAP to Non-GAAP Financial Measures

Non-GAAP net income attributable to SPAR Group and related per share amounts represents net income attributable to SPAR Group adjusted for the

removal of a one-time positive adjustment. Adjusted EBITDA represents net income before, as applicable from time to time, (i) depreciation and amortization of long-lived assets, (ii) interest expense (iii) income tax expense, (iv) Board of Directors incremental compensation expense, (v) restructuring, (vi) impairment, (vii) nonrecurring legal settlement costs and associated legal expenses unrelated to the Company's core operations, (viii) and special items as determined by management. These metrics are supplemental measures of our operating performance that are neither required by, nor presented in accordance with, GAAP. These measures have limitations as analytical tools and should not be considered in isolation or as an alternative to performance measure derived in accordance with GAAP as an indicator of our operating performance. We present Adjusted net income attributable to SPAR Group and per share amounts, and Adjusted EBITDA because management uses these measures as key performance indicators, and we believe that securities analysts, investors and others use these measures to evaluate companies in our industry. Our calculation of these measures may not be comparable to similarly named measures reported by other companies. The following tables present a reconciliation of net income, the most directly comparable measure calculated in accordance with GAAP, to these measures for the periods presented:

SPAR Group, Inc.

Net Income (Loss) attributable to SPAR Group, Inc. to non-GAAP Net Income (Loss) attributable to SPAR Group, Inc. Reconciliation Diluted earnings per share attributable to SPAR Group, Inc. to non-GAAP Diluted earnings per share attributable to SPAR Group, Inc. Reconciliation

(In thousands)

	Three Months Ended			Six Months Ended				
		June 30			June 30			
		2024		2023		2024		2023
Net Income attributable to SPAR Group Inc.	\$	3,627	\$	639	\$	10,253	\$	1,505
Adjustments to Consolidated EBITDA (net of taxes)*		(3,528)		57		(8,820)		444
Adjusted Net income attributable to SPAR Group, Inc.	\$	99	\$	696	\$	1,433	\$	1,949
Diluted income per common share attributable to SPAR Group, Inc.	\$	0.15	\$	0.03	\$	0.43	\$	0.06
Adjustments to Consolidated EBITDA per share (net of taxes)		(0.15)		-		(0.37)		0.02
Adjusted Diluted income per common share attributable to SPAR								
Group, Inc.	\$	0.00	\$	0.03	\$	0.06	\$	0.08

^{* 2024} Q2 Adjustments to Consolidated EBITDA include \$325K for review of strategic initiatives, \$(4,919)K gain on sale, and \$128K of stock based compensation. 2023 Q2 Adjustments to Consolidated EBITDA include \$111K for review of strategic alternatives and \$(39)K for stock based compensation. All of these are tax effected at 21% to compute the after tax value presented here.

SPAR Group, Inc. Net Income (Loss) to Consolidated Adjusted EBITDA to Adjusted EBITDA attributable to SPAR Group, Inc. Reconciliation (In thousands)

		Three Months Ended June 30			Six Months Ended June 30			
	<u></u>	2024	2023		2024	2023		
Consolidated Net Income	\$	4,075 \$	1,106	\$	11,255 \$	2,883		
Depreciation and amortization		478	494		989	1,026		
Interest expense		567	478		1,097	868		
Income Tax expense		1,547	538		3,401	1,579		
Other expense (income), net		(296)	(125)		(288)	(183)		
Consolidated EBITDA		6,371	2,491		16,454	6,173		
Review of Strategic Alternatives		325	111		655	428		
Gain on Sale of Business		(4,919)	=		(12,076)	-		
Share Based Compensation		128	(39)		256	134		
Consolidated Adjusted EBITDA		1,905	2,563		5,289	6,735		
Adjusted EBITDA attributable to non controlling interest		(525)	(959)		(1,443)	(2,234)		
Adjusted EBITDA attributable to SPAR Group, Inc.	\$	1,380 \$	1,604	\$	3,846 \$	4,501		

Note: We report non GAAP financial measures in addition to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP. See the section entitled "Statement Regarding Use of Non GAAP Financial Measures" for an explanation of non GAAP measures, and the table entitled "GAAP to Non GAAP Reconciliation" for a reconciliation of GAAP to non GAAP measures.



Source: SPAR Group, Inc.