

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 14, 2019

SPAR Group, Inc.

(Exact Name of Registrant as Specified in Charter)

Delaware
(State or Other Jurisdiction
of Incorporation)

0-27408
(Commission
File No.)

33-0684451
(IRS Employer
Identification No.)

333 Westchester Avenue, South Building, Suite 204, White Plains, NY
(Address of Principal Executive Offices)

10604
(Zip Code)

Registrant's telephone number, including area code: (248) 364-7727

(Former Name or Former Address, if Changed Since Last Report)

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading Symbol(s)</u>	<u>Name of each exchange on which registered</u>
Common Stock, \$0.01 par value	SGRP	The NASDAQ Stock Market LLC

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 . Results of Operations and Financial Condition.

On August 14, 2019, we, SPAR Group, Inc. ("SGRP" or the "Registrant"), and its subsidiaries (together with SGRP, "we", "our" or the "Company"), issued a press release (the "Release") dated August 14, 2019, reporting our financial results for our fiscal quarter and six month period ended on June 30, 2019.

A copy of the Release is attached to this Current Report on Form 8-K (this "Report") as Exhibit 99.1 and is hereby incorporated herein by reference.

Item 7.01 Regulation FD Disclosure.

The information set forth under Item 2.02 above is hereby incorporated by reference into this Item 7.01

Forward Looking Statements

This Current Report on Form 8-K and the attached Exhibit (this "Current Report"), contain "forward-looking statements" within the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, made by, or respecting, SGRP and its subsidiaries (together with SGRP, the "SPAR Group" or the "Company"), and this Current Report has been filed by SGRP with the Securities and Exchange Commission (the "SEC"). There also are "forward-looking statements" contained in SGRP's Annual Report on Form 10-K filed with the SEC on April 15, 2019 for its fiscal year ended December 31, 2018, as amended by the Form 10-K/A filed by SGRP on April 24, 2019 (together, the "Annual Report"), in SGRP's definitive Proxy Statement and the supplemental materials respecting its Annual Meeting of Stockholders held on May 15, 2019 (as filed, the "Proxy Statement"), which SGRP filed with the SEC on April 29 and May 3, 2019, respectively, and SGRP's Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other reports and statements as and when filed with the SEC (including this Current Report, the Annual Report and the Proxy Statement, each a "SEC Report"). "Forward-looking statements" are defined in Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and other applicable federal and state securities laws, rules and regulations, as amended (together with the Securities Act and Exchange Act, the "Securities Laws").

All statements (other than those that are purely historical) are forward-looking statements. Words such as "may," "will," "expect," "intend," "believe," "estimate," "anticipate," "continue," "plan," "project," or the negative of these terms or other similar expressions also identify forward-looking statements. Forward-looking statements made by the Company in this Current Report or the SEC Reports may include (without limitation) statements regarding: risks, uncertainties, cautions, circumstances and other factors ("Risks"); and plans, intentions, expectations, guidance or other information respecting the potential negative effects of the Company's to comply with Nasdaq's Board Independence Rule or Bid Price Rule in the future, any settlement with the Majority Stockholders or their companies, or the pursuit or achievement of the Company's five corporate objectives (growth, customer value, employee development, greater productivity & efficiency, and increased earnings per share), building upon the Company's strong foundation, leveraging compatible global opportunities, growing the Company's client base and contracts, continuing to strengthen its balance sheet, growing revenues and improving profitability through organic growth, new business development and strategic acquisitions, and continuing to control costs. The Company's forward-looking statements also include (without limitation) those made in the Annual Report in "Business", "Risk Factors", "Legal Proceedings", "Management's Discussion and Analysis of Financial Condition and Results of Operations", "Directors, Executive Officers and Corporate Governance", "Executive Compensation", "Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters", and "Certain Relationships and Related Transactions, and Director Independence".

You should carefully review and consider the Company's forward-looking statements (including all risk factors and other cautions and uncertainties) and other information made, contained or noted in or incorporated by reference into this Current Report, the Annual Report, the Proxy Statement and the other applicable SEC Reports, but you should not place undue reliance on any of them. The results, actions, levels of activity, performance, achievements or condition of the Company (including its affiliates, assets, business, clients, capital, cash flow, credit, expenses, financial condition, income, liabilities, liquidity, locations, marketing, operations, performance, prospects, sales, strategies, taxation or other achievement, results, risks, trends or condition) and other events and circumstances planned, intended, anticipated, estimated or otherwise expected by the Company (collectively, "Expectations"), and our forward-looking statements (including all Risks) and other information reflect the Company's current views about future events and circumstances. Although the Company believes those Expectations and views are reasonable, the results, actions, levels of activity, performance, achievements or condition of the Company or other events and circumstances may differ materially from our Expectations and views, and they cannot be assured or guaranteed by the Company, since they are subject to Risks and other assumptions, changes in circumstances and unpredictable events (many of which are beyond the Company's control). In addition, new Risks arise from time to time, and it is impossible for the Company to predict these matters or how they may arise or affect the Company. Accordingly, the Company cannot assure you that its Expectations will be achieved in whole or in part, that it has identified all potential Risks, or that it can successfully avoid or mitigate such Risks in whole or in part, any of which could be significant and materially adverse to the Company and the value of your investment in the Company's Common Stock.

These forward-looking statements reflect the Company's Expectations, views, Risks and assumptions only as of the date of this Current Report, and the Company does not intend, assume any obligation, or promise to publicly update or revise any forward-looking statements (including any Risks or Expectations) or other information (in whole or in part), whether as a result of new information, new or worsening Risks or uncertainties, changed circumstances, future events, recognition, or otherwise.

Item 9.01. Financial Statements and Exhibits.

(a) Exhibits:

99.1 [Press Release of the Registrant dated August 14, 2019.](#)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: August 14, 2019

SPAR Group, Inc.

By: /s/ James R. Segreto
James R. Segreto, Chief Financial Officer



SPAR Group Announces Financial Results for the Second Quarter and Six Months Ended June 30, 2019

WHITE PLAINS, N.Y., August 14, 2019 (GLOBE NEWSWIRE) -- SPAR Group, Inc. (Nasdaq: SGRP), a leading supplier of retail merchandising, business technology and other marketing services in 10 countries throughout North America, Latin America, Asia Pacific and Africa, today announced financial results for the three- and six-month periods ended June 30, 2019.

Highlights for the three- and six-month periods ended June 30, 2019, as compared to the same periods during the prior year include the following:

- Revenue for the second quarter of 2019 increased \$9.0 million, or 15.2 percent, to \$68.2 million. Domestic operations contributed \$6.5 million of the year-over-year revenue growth. International operations contributed \$2.5 million of the increase.
- Revenue for the six-month period ending June 30, 2019 increased \$11.6 million, or 10.2 percent, to \$125.4 million. Domestic operations contributed \$6.7 million of the year-over-year revenue growth. International operations contributed \$4.8 million of the increase. The International increase is primarily due to the year-to-date growth in Brazil of \$5.1million, which was partially offset by weakness in other countries.
- Operating income for the second quarter increased \$5.5 million to \$4.2 million, compared to an operating loss of \$(1.2 million) for the same period last year. During the second quarter of 2018, the Company recorded one-time charges totaling approximately \$2.0 million. Adjusting for one-time charges, operating income during the second quarter increased \$3.0 million year over year.
- Operating income for the six-month period ending June 30, 2019 increased \$6.5 million to \$6.0 million, compared to an operating loss of \$(506,000) for the same period last year. During the first half of 2018, the Company recorded one-time charges totaling approximately \$2.0 million. Adjusting for one-time charges, operating income during the first half of 2019 increased \$4.0 million year over year.
- Net income attributable to SPAR Group for the second quarter of 2019 was \$1.5 million, or \$0.07 per diluted share, compared to a net loss of \$(1.8 million), or \$(0.09) per diluted share, during the second quarter of 2018.
- Net income attributable to SPAR Group for the six-month period ending June 30, 2019 was \$2.1 million, or \$0.10 per diluted share, compared to a net loss of \$(1.6 million), or \$(0.08) per diluted share, during the same period last year.
- As highlighted in the GAAP reconciliation tables, EBITDA for the second quarter of 2019 increased +475% to \$3.5 million, compared to Adjusted-EBITDA of \$600,000 during the same period last year.
- As highlighted in the GAAP reconciliation table below, EBITDA for the six months ended June 30, 2019 increased +235% to \$5.3 million, compared to Adjusted-EBITDA of \$1.6 million during the same period last year.

Financial Results by Geography (in 000's, except per share data)

Revenue:	Three Months Ended June 30,		%	Six Months Ended June 30,		%
	2019	2018		2019	2018	
International	\$ 40,217	\$ 37,668	6.8%	\$ 78,721	\$ 73,878	6.6%
Domestic	28,006	21,556	29.9%	46,662	39,925	16.9%
Total	\$ 68,223	\$ 59,224	15.2%	\$ 125,383	\$ 113,803	10.2%

Operating Income/(Loss):	Three Months Ended June 30,		% Change	Six Months Ended June 30,		% Change
	2019	2018		2019	2018	
International	\$ 1,622	\$ 663	144.6%	\$ 2,601	\$ 1,713	51.8%
Domestic	2,608	(1,900)	nmf	3,360	(2,219)	nmf
Total	\$ 4,230	\$ (1,237)	nmf	\$ 5,961	\$ (506)	nmf

Net income (loss):	Three Months Ended June 30,			Six Months Ended June 30,		
	2019	2018		2019	2018	
International	\$ 279	\$ (32)	nmf	\$ 501	\$ 355	41.1%
Domestic	1,244	(1,731)	nmf	1,638	(1,993)	nmf
Total	\$ 1,523	\$ (1,763)	nmf	\$ 2,139	\$ (1,638)	nmf

Earnings Per Basic and Diluted Share:

	<u>\$ 0.07</u>	<u>\$ (0.09)</u>		<u>\$ 0.10</u>	<u>\$ (0.08)</u>
--	----------------	------------------	--	----------------	------------------

“Improvements in domestic operations continue to be the primary driver of year-over-year financial improvements. Momentum in our domestic business continues with new customer acquisitions and a growing pipeline. Domestic revenue is also benefiting from store remodeling, as our retail customers revitalize their stores to bolster foot traffic and compete against online sales growth. Our international revenue faces a headwind with foreign currency translation, but overall we are keeping pace with market growth,” said Chief Executive Officer, Christiaan Olivier. “We continue to face cost pressures domestically due to a tight labor market. However, we see opportunities for organic growth both domestically and internationally, which we expect will help to offset near-term factors affecting profitability.”

Margin Profile by Geography

Gross Margin:

	Three Months Ended June 30,		Basis Point Change	Six Months Ended June 30,		Basis Point Change
	2019	2018		2019	2018	
International	16.9%	14.6%	230	16.2%	14.8%	140
Domestic	25.9%	23.0%	290	25.7%	23.1%	260
Total	20.6%	17.6%	300	19.7%	17.8%	190

Operating Income as a % of Sales

	Three Months Ended June 30,		Basis Point Change	Six Months Ended June 30,		Basis Point Change
	2019	2018		2019	2018	
International	4.0%	1.8%	220	3.3%	2.3%	100
Domestic	9.3%	(8.8%)	1,810	(7.2%)	(5.6%)	(1,280)
Total	6.2%	(2.1%)	830	4.8%	(0.4%)	520

International gross profit margin for the three and six month periods ended June 30, 2019 were 16.9% and 16.2%, compared to 14.6% and 14.8%, respectively, for the same periods in 2018. For the three month period ended June 30, 2019 the international subsidiaries, with the exception of Brazil, have been experiencing gross margin pressure compared to the same period last year. And, with the exception of India, Australia, and Mexico, all other international subsidiaries experienced gross profit margin improvement in the first six months of 2019 compared to the same period last year.

Domestic gross profit margin for the three and six month periods ended June 30, 2019, were 25.9% and 25.7%, compared to 23.0% and 23.1%, respectively, for the same periods in 2018. The year-over-year increase in domestic gross profit margins was primarily due to an increase in higher margin project work and the shift to a more profitable labor platform in August 2018.

Balance Sheet as of June 30, 2019

At June 30, 2019, cash and cash equivalents totaled \$7.8 million. Working capital was \$15.3 million and current ratio was 1.3 to 1. Total current assets and total assets were \$67.7 million and \$86.9 million, respectively. Total liabilities were \$58.0 million and total equity was \$28.9 million at June 30, 2019.

About SPAR Group

SPAR Group, Inc. is a diversified international merchandising and marketing services Company and provides a broad array of services worldwide to help companies improve their sales, operating efficiency and profits at retail locations. The Company provides merchandising and other marketing services to manufacturers, distributors and retailers worldwide and coordinates the operations through the use of multi-lingual proprietary technology which drives the logistics, communication and reporting for global operations and customers. SPAR works primarily in mass merchandiser, office supply, value, grocery, drug, independent, convenience, home improvement and electronics stores; as well as providing furniture and other product assembly services, audit services, in-store events, technology services and marketing research. The Company has supplied projects and product services in the United States since certain of its predecessors were formed in 1979 and internationally since the Company acquired its first international subsidiary in Japan, in May of 2001. Product services include restocking and adding new products, removing spoiled or outdated products, resetting categories "on the shelf" in accordance with client or store schematics, confirming and replacing shelf tags, setting new sale or promotional product displays and advertising, replenishing kiosks, providing in-store event staffing and providing assembly services in stores, homes and offices. Audit services include price audits, point of sale audits, out of stock audits, intercept surveys and planogram audits. Other merchandising services include whole store or departmental product sets or resets (including new store openings), new product launches, in-store demonstrations, special seasonal or promotional merchandising, focused product support and product recalls. The Company currently does business in ten countries that encompass approximately 50% of the total world population through its operations in the United States, Canada, Japan, South Africa, India, China, Australia, Mexico, Brazil and Turkey. For more information, please visit the SPAR Group's website at <http://www.sparinc.com>.

Forward-Looking Statements

This Press Release contains and the above referenced recorded comments will contain "forward-looking statements" made by SPAR Group, Inc. ("SGRP", and together with its subsidiaries, the "SPAR Group" or the "Company"), will be filed shortly in a Current Report on Form 10-Q by SGRP with the Securities and Exchange Commission (the "SEC"). There also are "forward looking statements" contained in SGRP's Annual Report on Form 10-K/A for the year ended December 31, 2018 (the "Annual Report"), which was filed by SGRP with the SEC on April 24, 2019, and SGRP's definitive Proxy Statement respecting its Annual Meeting of Stockholders to be held on May 15, 2019 (the "Proxy Statement"), which SGRP filed with the SEC on April 29, 2019, and SGRP's Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other reports and statements as and when filed with the SEC (including the Annual Report and the Proxy Statement, each a "SEC Report"). "Forward-looking statements" are defined in Section 27A of the Securities Act of 1933, as amended (the "Securities Act") and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and other applicable federal and state securities laws, rules and regulations, as amended (together with the Securities Act and Exchange Act, collectively, "Securities Laws").

The forward-looking statements made by the Company in this Press Release may include (without limitation) any expectations, guidance or other information respecting the pursuit or achievement of the Company's corporate strategic objectives (growth, customer value, employee development, greater productivity & efficiency, and earnings per share). Building upon the Company's strong foundation, leveraging compatible global opportunities, growing the Company's client base and contacts, continuing to strengthen the Company's balance sheet, growing revenues and improving profitability through organic growth, new business developments and strategic acquisitions, and continuing to control costs. The Company's forward-looking statements also include, in particular and without limitation, those made in "Business", "Risk Factors", "Legal Proceedings", and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Annual Report. You can identify forward-looking statements in such information by the Company's use of terms such as "may", "will", "expect", "intend", "believe", "estimate", "anticipate", "continue", "plan", "project" or similar words or variations or negatives of those words.

You should carefully consider (and not place undue reliance on) the Company's forward-looking statements, risk factors and the other risks, cautions and information made, contained or noted in or incorporated by reference into this Press Release, the Annual Report, the Proxy Statement and the other applicable SEC Reports that could cause the Company's actual performance or condition (including its assets, business, clients, capital, cash flow, credit, expenses, financial condition, income, liabilities, liquidity, locations, marketing, operations, performance, prospects, sales, strategies, taxation or other achievement, results, risks, trends or condition) to differ materially from the performance or condition planned, intended, anticipated, estimated or otherwise expected by the Company (collectively, "expectations") and described in the information in the Company's forward-looking and other statements, whether express or implied. Although the Company believes them to be reasonable, those expectations involve known and unknown risks, uncertainties and other unpredictable factors (many of which are beyond the Company's control) that could cause those expectations to fail to occur or be realized or such actual performance or condition to be materially and adversely different from the Company's expectations. In addition, new risks and uncertainties arise from time to time, and it is impossible for the Company to predict these matters or how they may arise or affect the Company. Accordingly, the Company cannot assure you that its expectations will be achieved in whole or in part, that the Company has identified all potential risks, or that the Company can successfully avoid or mitigate such risks in whole or in part, any of which could be significant and materially adverse to the Company and the value of your investment in SGRP's Common Stock.

You should carefully review the risk factors described in the Annual Report (See Item 1A – Risk Factors) and any other risks, cautions or information made, contained or noted in or incorporated by reference into the Annual Report, the Proxy Statement or other applicable SEC Report. All forward-looking and other statements or information attributable to the Company or persons acting on its behalf are expressly subject to and qualified by all such risk factors and other risks, cautions and information.

The Company does not intend or promise, and the Company expressly disclaims any obligation, to publicly update or revise any forward-looking statements, risk factors or other risks, cautions or information (in whole or in part), whether as a result of new information, risks or uncertainties, future events or recognition or otherwise, except as and to the extent required by applicable law.

Company Contact:

James R. Segreto
Chief Financial Officer
SPAR Group, Inc.
(248) 364-7727

Investor Contact:

Dave Mossberg
Three Part Advisors
(817) 310-0051

SPAR Group, Inc. and Subsidiaries
Consolidated Statements of Income (loss) and Comprehensive Income (loss)
(In thousands, except share and per share data)
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2019	2019	2019	2018
Net revenues	\$ 68,223	\$ 59,224	\$ 125,383	\$ 113,803
Cost of revenues	54,159	48,759	100,685	93,608
Gross profit	14,064	10,465	24,698	20,195
Selling, general and administrative expenses	9,306	9,196	17,699	17,654
Settlement and other charges	-	1,975	-	1,975
Depreciation and amortization	528	531	1,038	1,072
Operating income (loss)	4,230	(1,237)	5,961	(506)
Interest (income) expense	187	354	388	553
Other (income), net	(192)	(232)	(257)	(304)
Income (loss) before income tax expense	4,235	(1,359)	5,830	(755)
Income tax expense (benefit)	1,428	(262)	1,986	(84)
Net income (loss)	2,807	(1,097)	3,844	(671)
Net (loss) attributable to non-controlling interest	(1,284)	(666)	(1,705)	(967)
Net income (loss) attributable to SPAR Group, Inc.	\$ 1,523	\$ (1,763)	\$ 2,139	\$ (1,638)
Basic net income(loss) per common share:	\$ 0.07	\$ (0.09)	\$ 0.10	\$ (0.08)
Diluted net income (loss) per common share:	\$ 0.07	\$ (0.09)	\$ 0.10	\$ (0.08)
Weighted average common shares – basic	20,816	20,649	20,796	20,649
Weighted average common shares – diluted	21,104	21,649	21,080	21,649
Net income (loss)	\$ 2,807	\$ (1,097)	\$ 3,844	\$ (671)
Other comprehensive income (loss):				
Foreign currency translation adjustments	59	(650)	167	(680)
Comprehensive income (loss)	2,866	(1,747)	4,011	(1,351)
Comprehensive (income) attributable to non-controlling interest	(1,358)	(391)	(1,808)	(662)
Comprehensive income (loss) attributable to SPAR Group, Inc.	\$ 1,508	\$ (2,138)	\$ 2,203	\$ (2,013)

SPAR Group, Inc. and Subsidiaries
Consolidated Balance Sheets
(In thousands, except share and per share data)

	June 30, 2019 (Unaudited)	December 31, 2018
Assets		
Current assets:		
Cash and cash equivalents	\$ 7,826	\$ 7,111
Accounts receivable, net	57,462	46,142
Prepaid expenses and other current assets	2,461	1,879
Total current assets	67,749	55,132
Property and equipment, net	3,085	2,950
Operating lease right-of-use assets	4,770	-
Goodwill	3,788	3,788
Intangible assets, net	3,067	3,332
Deferred income taxes	2,687	2,568
Other assets	1,734	1,325
Total assets	\$ 86,880	\$ 69,095
Liabilities and equity		
Current liabilities:		
Accounts payable	\$ 10,338	\$ 8,668
Accrued expenses and other current liabilities	22,583	18,168
Due to affiliates	4,520	4,645
Customer incentives and deposits	968	620
Lines of credit and short-term loans	13,182	10,414
Current portion of operating lease liabilities	843	-
Total current liabilities	52,434	42,515
Operating lease liabilities, less current portion	3,927	-
Long-term debt and other liabilities	1,634	1,806
Total liabilities	57,995	44,321
Equity:		
SPAR Group, Inc. equity		
Preferred stock, \$.01 par value:		
Authorized and available shares— 2,445,598		
Issued and outstanding shares—		
None – June 30, 2019, and December 31, 2018	-	-
Common stock, \$.01 par value:		
Authorized shares – 47,000,000		
Issued shares – 20,847,461 – June 30, 2019, and 20,776,588 December 31, 2018	209	208
Treasury stock, at cost 1,697 shares – June 30, 2019, and 7,895 December 31, 2018	(15)	(8)
Additional paid-in capital	16,410	16,304
Accumulated other comprehensive loss	(3,556)	(3,638)
Retained earnings	5,553	3,432
Total SPAR Group, Inc. equity	18,601	16,298
Non-controlling interest	10,284	8,476
Total equity	28,885	24,774
Total liabilities and equity	\$ 86,880	\$ 69,095

Reconciliation of Net Income to Adjusted EBITDA (unaudited)		
(000's)	Three Months Ended	Three Months Ended
	30-Jun-19	30-Jun-18
Reported net income	1,523	(1,763)
Income tax expense (benefit)	9 1,428	(262)
Income before income tax expense	2,951	(2,025)
Other adjustments	-	1,975
Interest and other expense (benefit)	(5)	122
Depreciation and amortization	528	531
Adjusted EBITDA	3,474	603

Reconciliation of Net Income to Adjusted EBITDA (unaudited)		
(000's)	Six Months Ended	Six Months Ended
	30-Jun-19	30-Jun-18
Reported net income	2,139	(1,638)
Income tax expense (benefit)	9 1,986	(84)
Income before income tax expense	4,125	(1,722)
Other adjustments	-	1,975
Interest and other expense (benefit)	131	249
Depreciation and amortization	1,038	1,072
Adjusted EBITDA	5,294	1,574