



March 30, 2000

## **SPAR Group Reports Fourth-Quarter, Year-End Results**

### **Significant Progress in Consolidating Merger of PIA and Transitioning Company**

TARRYTOWN, N.Y.--March 30, 2000--SPAR Group Inc. (Nasdaq:SGRP), today announced results for its fourth quarter and year ended Dec. 31, 1999, representing the second consolidated quarterly report since the merger of the prior SPAR Group and PIA Merchandising Services Inc. in July 1999.

For the fourth quarter, SPAR reported pro forma net income of \$124,000, or \$0.01 per pro forma diluted share, compared with pro forma net income of \$2.0 million, or \$0.15 per pro forma diluted share, in 1998. Revenues for the same period were \$38.6 million compared with \$12.3 million in the fourth quarter a year ago.

Results for the 1998 fourth quarter do not include a net loss of \$2.9 million for the PIA Companies, which were merged with SPAR on July 9, 1999, and net income of \$0.4 million for MCI, which was acquired by SPAR Group on Jan. 15, 1999.

For the year ended Dec. 31, 1999, SPAR reported pro forma net income of \$1.2 million, or \$0.08 per pro forma diluted share, compared with the nine months ended Dec. 31, 1998, pro forma net income of \$3.9 million, or \$0.30 per pro forma diluted share. Revenues for the 12 months ended Dec. 31, 1999, were \$116.5 million compared with nine months ended Dec. 31, 1998, of \$32.6 million.

Results for the year ended Dec. 31, 1999, include six months of PIA operations and 11.5 months of MCI operations. Results for the nine months ended Dec. 31, 1998, do not include a pre-merger net loss of \$3.2 million for PIA and a pre-acquisition income of \$0.6 million for MCI.

"We continue to be encouraged by our progress in reducing the SG&A expenses associated with PIA and our success in converting its fixed field cost business model to SPAR's variable field cost structure," said Bob Brown, SPAR Group's chairman and chief executive officer.

He noted that through December 1999, SPAR's operating initiatives have already reduced SG&A expenses by approximately \$900,000 per month, with plans for additional savings. Brown indicated that these reductions highlight the operational advantages of utilizing SPAR's proprietary Internet reporting and control services for its day-to-day field force operations, as well as overall corporate activities.

"In analyzing PIA's business, we determined certain of its merchandizing programs were expensive to manage, required high fixed costs and provided less added value to the respective customers than SPAR would have designed. These programs will no longer continue in the year 2000. The discontinued programs represented approximately 20 percent of 1999 sales.

"As we move forward, we will continue to focus on the rationalization and integration issues of the PIA transaction and develop merchandizing programs that provide appropriate financial returns to SPAR Group, as well as cost-effective and meaningful value-added information for our clients," Brown said.

As previously announced, the company recently formed a new Internet Division to market its proprietary software and related Internet applications to businesses with multiple locations and large work forces -- with a particular emphasis on those organizations that require assistance with improving their day-to-day efficiency and overall productivity.

SPAR Group Inc., a diversified marketing services company, provides a broad array of productivity-enhancing products and services to help Fortune 1000 companies improve their sales, operating efficiency and profits. Organized into three operating divisions, SPAR provides in-store merchandising, database and research services through its Merchandising Division in mass, drug and grocery chains.

Through its Incentive Division, the company provides a wide variety of consulting, creative, program administration, travel and merchandising fulfillment services to companies seeking to retain, train, and motivate employees to higher levels of productivity.

And through its Internet Division, the company provides a series of Internet productivity improvement applications designed to help companies increase operating efficiencies and train employees in remote locations.

Certain statements in this news release are forward-looking and involve a number of risks and uncertainties. The company's

actual results could differ materially from those indicated by such statements as a result of various factors, including the continued building of sales momentum, the ability to achieve expected synergies as a result of its merger with PIA Merchandising Services, the success of marketing its Internet application software products and other factors discussed in SPAR Group's Form 10-K, Form 10-Q, and other filings made with the SEC from time to time.

SPAR Group Inc.  
(unaudited)  
(in thousands, except per-share data)

Condensed Consolidated Statements of Operations

	Quarter Ended		Year Ended	9 Months Ended
	Dec. 31, 1999	Dec. 31, 1998(2)	Dec. 31, 1999(1)	Dec. 31, 1998(2)
Net revenue	\$ 38,576	\$ 12,344	\$116,525	\$ 32,601
Cost of revenues	28,367	5,846	81,288	16,217
Gross profit	10,209	6,498	35,237	16,384
Operating Expenses:				
Selling, general and administrative expenses	8,403	3,197	28,830	9,978
Depreciation and amortization	964	48	2,182	142
Total operating expenses	9,367	3,245	31,012	10,120
Operating income	842	3,253	4,225	6,264
Other expenses	513	147	1,572	155
Income before provision for income taxes	329	3,106	2,653	6,109
Provision for Income Taxes:				
Nonrecurring charge for termination of subchapter selection	--	--	3,100	--
Income taxes	25	--	48	--
Net income (loss)	\$ 304	\$ 3,106	\$ (495)	\$ 6,109
Unaudited pro forma information:				
Historical income before provision for income taxes	\$ 329	\$ 3,106	\$ 2,653	\$ 6,109
Pro forma provision for income taxes(3)	205	1,146	1,411	2,253
Pro forma net income	\$ 124	\$ 1,960	\$ 1,242	\$ 3,856
Pro forma basic earnings per				

share	\$ 0.01	\$ 0.15	\$ 0.08	\$ 0.30
Pro forma diluted earnings per share	\$ 0.01	\$ 0.15	\$ 0.08	\$ 0.30
Pro forma basic weighted average common shares	18,155	12,659	15,361	12,659
Pro forma diluted weighted average common shares	18,293	12,659	15,367	12,659

- (1) Includes MCI results for 11.5 months and PIA results for six months.
- (2) Results of PIA or MCI not included.
- (3) The provision for income taxes is computed as though the company had been taxed as a C Corporation from the beginning of the period.

Spar Group Inc.  
(unaudited)  
(in thousands, except per-share data)

Condensed Balance Sheet

	Dec. 31, 1999	Dec. 31, 1998
<b>ASSETS</b>		
Cash and cash equivalents	\$ 2,074	\$ 910
Accounts receivable, net	28,858	10,628
Other current assets	4,621	2,208
<b>Total current assets</b>	<b>35,553</b>	<b>13,746</b>
Goodwill, net	23,767	0
Other assets	3,767	1,118
<b>Total assets</b>	<b>\$63,087</b>	<b>\$14,864</b>
<b>LIABILITIES &amp; STOCKHOLDERS' EQUITY</b>		
Current liabilities	\$35,335	\$15,958
Non-current liabilities	16,866	311
Shareholders' equity	10,886	(1,405)
<b>Total liabilities and shareholders' equity</b>	<b>\$63,087</b>	<b>\$14,864</b>

Contact:

SPAR Group Inc.  
Charles Cimitile, 914/332-4100  
or  
Pondel/Wilkinson Group  
Gary S. Maier/Kristin Bruno, 310/207-9300